

**NASDAQ: LQDT** 

### **Investor Presentation Q2 FY'12**













### **Safe-Harbor Statement**



#### FORWARD-LOOKING INFORMATION

This presentation contains forward-looking statements. All forward-looking statements speak only as of the date of this presentation. Except as required by applicable law, we do not intend to publicly update or revise any forward-looking statements. These forward-looking statements are only predictions and are not guarantees of performance. These statements are based on our management's beliefs and assumptions, which in turn are based on currently available information. The outcome of the events described in these forward-looking statements is subject to known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to differ materially from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. Many of these factors are beyond our ability to control or predict. You can identify forward-looking statements by terminology such as "may," "will," "should," "could," "would," "expects," "intends," "plans," "anticipates," "believes," "estimates," "predicts," "potential," "continues" or the negative of these terms or other comparable terminology. These statements include, among others, statements regarding our expected business outlook, anticipated financial and operating results, our business strategy and means to implement the strategy, our objectives, the amount and timing of capital expenditures, the likelihood of our success in expanding our business, financial plans, budgets, working capital needs and sources of liquidity.

Potential investors should carefully review in its entirety our filings with the Securities and Exchange Commission from time to time. You should be aware that the occurrence of the events described in the "Risk Factors" section and elsewhere in our periodic reports could harm our business, prospects, operating results, and financial condition.

The financial information provided herein includes the Company's discontinued operations for its UK business which was closed effective September 30, 2011.

## **Liquidity Services Overview**



- Leading E-Commerce Marketplace for Surplus Assets
- Large and Growing Market Opportunity
- Compelling Customer Value Proposition and Prestigious Client Roster
- Extensive Base of Buyers and Sellers with a Network Effect
- Proven Track Record of Growth and Profitability
- Strong Growth Prospects with Key Competitive Advantages
- Committed Team and Board with High Inside Ownership

## Reverse Supply Chain Market Overview

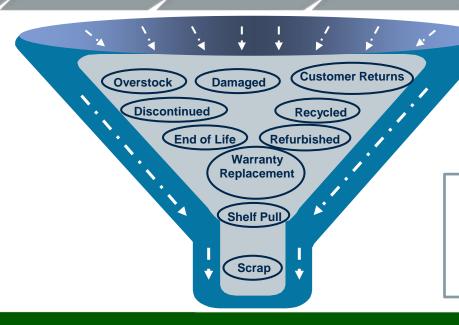


#### THE TRADITIONAL SUPPLY CHAIN

Supplier Manufacturer **Distributor** Retailer **End User** 

### **Macro Drivers**

- Return Polices
- Product Innovation
- Regulatory Policies
- Supply Chain **Inefficiencies**



The secondary market is 2.28% of GDP

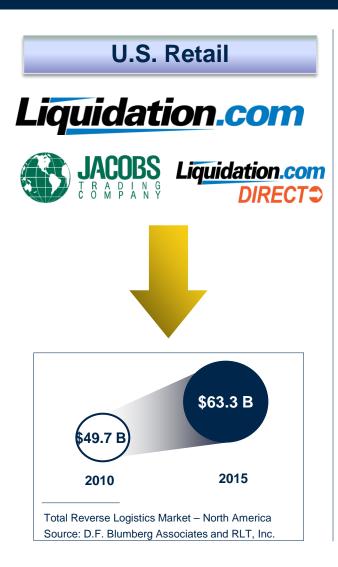
#### THE REVERSE SUPPLY CHAIN

**Surplus and Salvage Goods** 

Inefficient and Fragmented Marketplace Has Led to Historically Low Recovery Values

## **Addressing Multiple Large Market Opportunities**



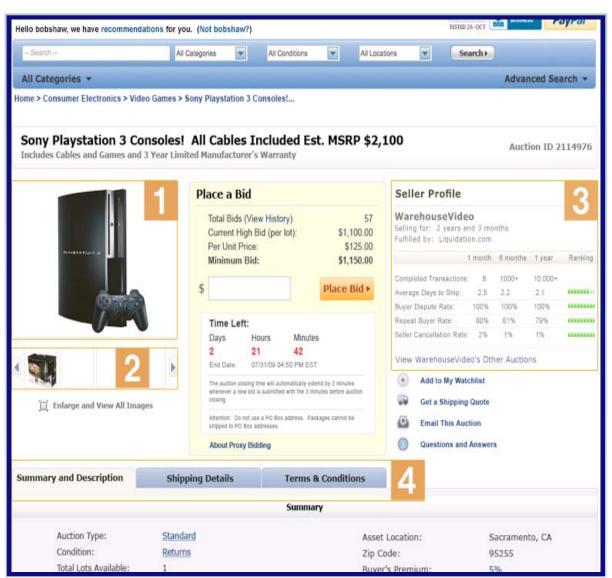






## LSI Solution – A Differentiated and Scalable Online Marketplace





#### **Consumer Returns and Shelf Pulls**



#### **Government Surplus Property**





#### **Capital Assets**





## **The Liquidity Services Network Effect**





LSI Delivers Significant Value to Buyers and Sellers Creating a Network Effect

## **Large and Growing Buyer Base**



### **Our Professional Buyers**

- Online Power Sellers
- Discount Retailers
- End Users
- VARS / Refurbishers
- Import / Export Firms
- Flea Market Resellers
- Scrap Recyclers

### **Buyer Benefits**

- Access to Large Flow of **Assets**
- Prices Below Wholesale Cost
- Product Search Tools & **Alerts**
- Turn-key, Low Cost Shipping
- Secure Settlement
- Customer Support

LSI Provides the Right Services to Gain Buyer Trust and Satisfaction

### **National Distribution Center Network**





### **Logistics Services**

- 7 U.S. Warehouse locations totaling 1.7 million square feet
- 5 U.S. Lot/Yard **Locations totaling 62** acres
- Negotiated rates with leading national carriers
- Buyer pick-up services
- Full menu of seller services

LSI Provides Integrated Logistics Services to Meet Buyer and Seller Needs

## Strong Seller Relationships and Leading Reputation



#### **Professional Seller Base**

- 7 of the top 10 U.S. Retailers
- 2 of the top 3 Online Retailers
- 3 of the top 4 Warehouse Clubs
- 8 of the largest Industrial **Multinationals**
- U.S. Department of Defense
- 4,500+ State and Local Government **Agencies**
- Middle Market Retailers
- Service Companies
- Distributors and VARs
- Manufacturers and OEMs

#### **Seller Benefits**

- Access to over 1.7 million **Professional Buyers**
- Full Transparency
- Higher Net Returns
- Faster Sales Cycle
- Brand and Channel Protection
- Incentive Aligned Interests
- Regulatory Compliance
- Integrated Logistics Services

### LSI Serves a Growing Pipeline of Large and Mid-size Sellers

## **Growing Roster of Retail Supply Chain Sellers**























































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## **Capital Asset Market Leadership**



- Over 50% of LSI's **Business is Capital Assets**
- Over 4,500+ State and **Local Government** Sellers
- Over 500 Commercial Clients in retail, energy and financial services sectors
- Exclusive Contracts with **Department of Defense**



## **Differentiated Competitive Position**

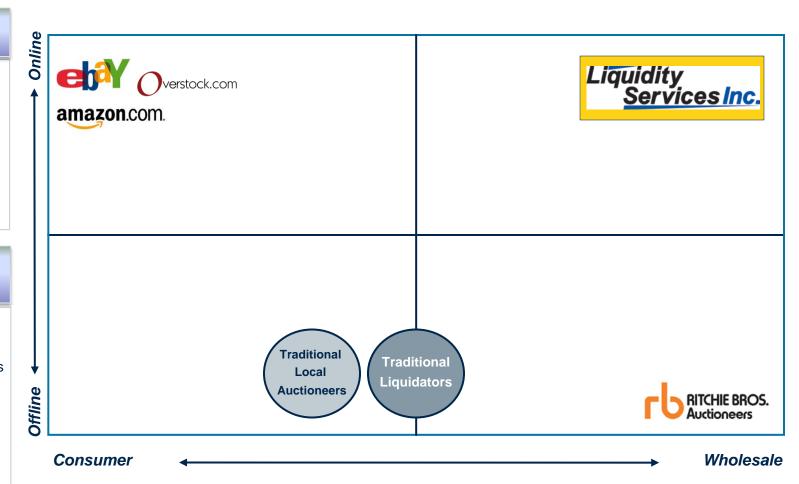


#### **eCommerce Players**

- Consumer Focus
- Single units/small lots
- New or like-new vintage merchandise
- Commodity/low margin products
- Competition with brick & mortar

#### **Traditional Offline Players**

- Geographically limited customer reach
- Outdated sales methods
- Limited tracking and compliance capabilities
- Misaligned incentives
- Not scalable solution



LSI's Wholesale Focused Online Marketplace is Highly Differentiated

## **Growth Strategy**



**External** 

**Acquire Complementary Businesses** 

**Innovation** 

**Develop and Enhance Features and Services** 

**Expand Vertical Market Segments** and Expertise

**Organic** 

**Grow Buyer Base and Increase Participation**  **Increase Penetration of Existing Sellers** 

**Develop New Seller Relationships** 

Achieve \$1.5 billion in GMV and \$150 million in Adj. EBITDA within the next five years.

## **Financial Highlights**



## **Compelling Business Model**

- High Customer Value
- Multiple, Recurring Revenue Streams
- Large Average Transaction Values
- Diversified Product and Customer Mix
- Significant Barriers to Exit as Critical **Mass Builds**

## **Strong Financial Position**

- ■\$104.8 Million of Cash, net of Jacobs **Trading acquisition payment**
- \$40 million of subordinated debt
- Strong Cash Flow Dynamics trailing 12 month Adj. EBITDA of \$81.2 million and operating cash flow of \$62.2 million
- 38 Consecutive Quarters of Profitability
- Minimal Cap Ex \$5.0 \$6.0M annually

# **Liquidity Services Key Operating Metrics\***





## **Financial Highlights\***





### Multiple, Synergistic Revenue Streams

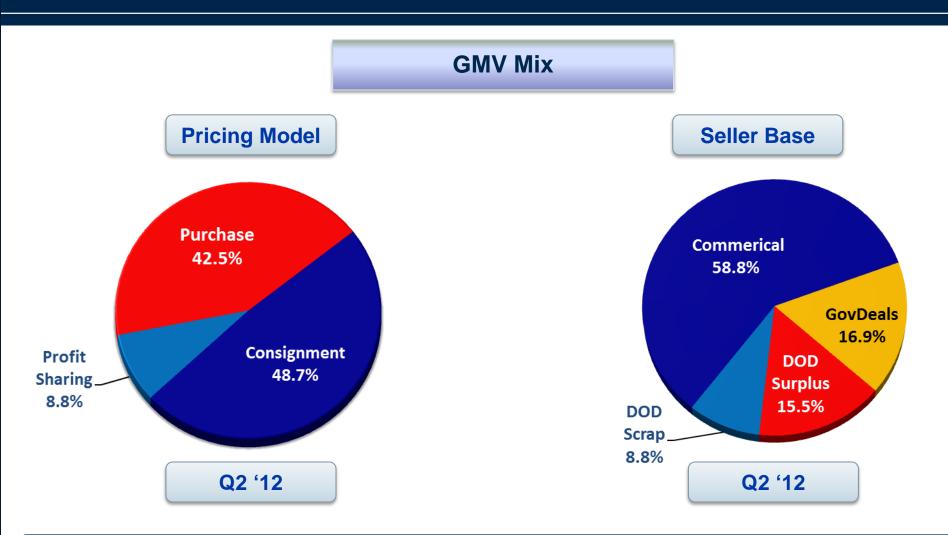
- Consignment Model
- Profit Sharing Model

- Purchase Model
- Buyer Premium Fees

<sup>\*</sup> All numbers are in millions.

### **Diversification and Growth**

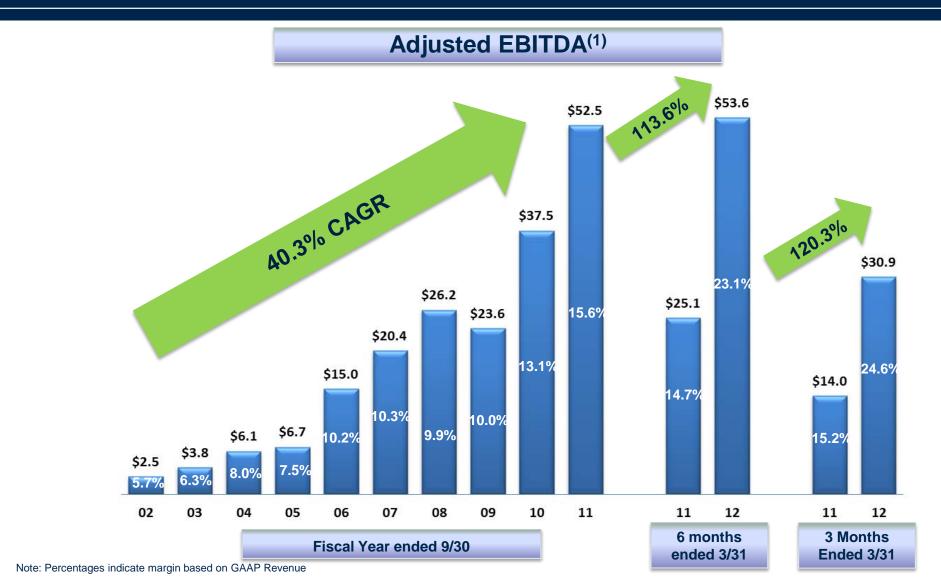




### LSI Has a Diversified Business and Seller Base

## **Consistent Profitability**

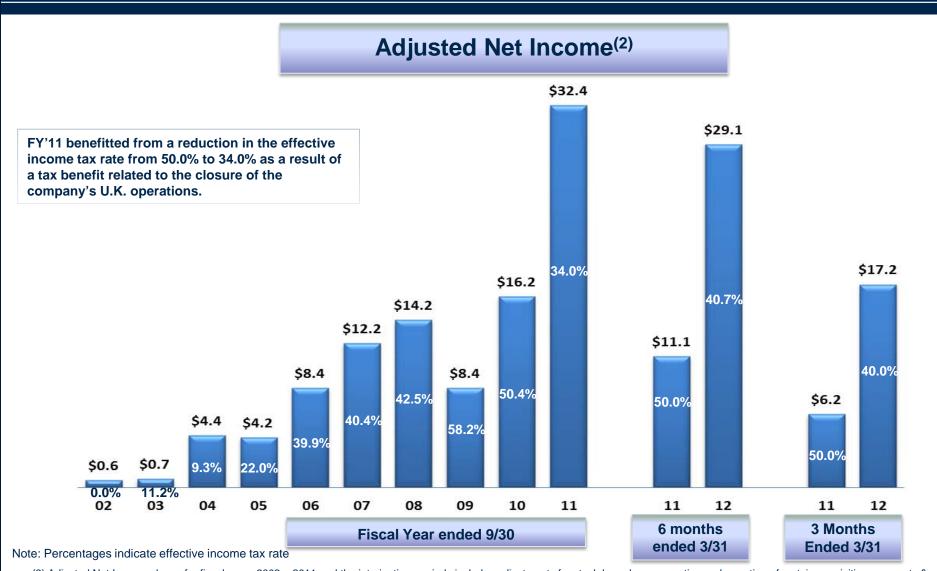




(1) Adjusted EBITDA shown for fiscal years 2002 – 2011 and the interim time periods includes adjustments for stock-based compensation and acquisition costs & goodwill impairment. For the fiscal years ended September 30, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010 and 2011, Net Income was \$1.3M, \$2.8M, \$5.3M, \$4.1M, \$8.0M, \$11.0M, \$11.6M, \$5.7M, \$12.0 and \$8.5M, respectively. For the three and six months March 31, 2011 and 2012, net income was \$5.1M and \$18.8M, and \$6.4M and \$27.9M respectively.

## **Consistent Profitability**





(2) Adjusted Net Income shown for fiscal years 2002 - 2011 and the interim time periods includes adjustments for stock-based compensation and a portion of certain acquisition payments & goodwill impairment. For the fiscal years ended September 30, 2002, 2003, 2004, 2005, 2006 2007, 2008, 2009, 2010 and 2011, Net Income was \$1.3M, \$2.8M, \$5.3M, \$4.1M, \$8.0M \$11.0M, \$11.6M, \$5.7M, \$12.0 and \$8.5M, respectively. For the three and six months March 31, 2011 and 2012, net income was \$5.1M and \$18.8M, and \$6.4M and \$27.9M respectively.

# **Operating Model**



	FY 2009	FY 2010	FY 2011	1H 2012	
Gross Merchandise Volume	100%	100%	100%	100%	
Revenue	66.3%	66.7%	60.4%	58.3%	
Cost of Goods Sold	24.3%	27.7%	24.3%	23.5%	
Profit-Sharing Distributions	12.7%	10.0%	8.9%	6.0%	
Technology and Operations	13.1%	11.4%	9.9%	7.9%	
Sales and Marketing	5.1%	5.0%	4.3%	3.4%	
General and Administrative (1)	4.5%	3.9%	3.6%	4.0%	
Adjusted EBITDA Margin <sup>(2)</sup>	6.6%	8.7%	9.4%	13.5%	

<sup>(1)</sup> General and Administrative excludes stock-based compensation, acquisition costs and goodwill impairment

<sup>(2)</sup> See slide #22 for a reconciliation to Adjusted EBITDA and Adjusted Net Income

## **Reconciliation of Financial Data**



In Thousands	Year ended September 30,									6 months ended March 31,		3 months ended March 31,		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2011	2012	2011	2012
Net (Loss) Income	\$1,324	\$2,776	\$5,269	\$4,122	\$7,981	\$11,019	\$11,553	\$5,719	\$12,013	\$8,512	6,442	27,888	5,059	18,762
Interest (income) expense & other income, net	169	391	621	570	(431)	(2,176)	(1,495)	(516)	(69)	111	55	1,108	34	583
Provision for income taxes	-	351	541	1,166	5,295	7,460	8,546	7,961	12,194	4,419	6,442	19,117	5,059	12,508
Amortization of contract intangibles	2,483	1,862	-	135	813	813	813	813	813	813	407	4,040	204	2,020
Depreciation and amortization	408	465	531	586	727	1,302	2,083	3,116	4,124	5,519	2,541	3,031	1,351	1,505
EBITDA	\$4,384	\$5,845	\$6,962	\$6,579	\$14,385	\$18,418	\$21,500	\$17,093	\$29,075	\$19,374	\$15,887	\$55,184	\$11,707	\$35,378
Stock compensation expense	-	-	85	87	623	1,943	4,674	6,465	7,891	9,136	4,528	5,118	2,312	2,493
Acquisition costs and goodwill impairment	-	-	-	-	-	-	-	-	524	24,167	4,695	(6,671)	-	(6,989
Adjustment	(1,899)	(2,095)	(932)	-	-	-	-	-	-	-	-	-	-	
Adjusted EBITDA	\$2,485	\$3,750	\$6,115	\$6,666	\$15,008	\$20,361	\$26,174	\$23,558	\$37,490	\$52,677	\$25,110	\$53,631	\$14,019	\$30,882
	Year ended September 30,									6 months ended March		3 months ended March 31,		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2011	2012	2011	2012
Profit Sharing distributions	\$17,717	\$30,427	\$39,718	\$48,952	\$80,253	\$69,638	\$91,106	\$45,333	\$42,876	\$49,318	22,205	23,872	11,879	11,385
Adjustment	1,899	2,095	932	-	-	-	-	-	-	-	-	-	-	
Adjusted profit-sharing distributions	\$19,616	\$32,522	\$40,650	\$48,952	\$80,253	\$69,638	\$91,106	\$45,333	\$42,876	\$49,318	\$22,205	\$23,872	\$11,879	\$11,385
Net income	\$1.324	\$2.776	\$5.269	\$4,122	\$7,981	\$11.019	\$11.553	\$5.719	\$12,013	\$8.512	6.442	27.888	5.059	18.762
Amortization of contract intangibles (net of tax)	-	-	-	-	-	-	-	-	-	-	-,	2.155	-	1,090
Stock compensation expense (net of tax)	-	-	85	68	374	1.158	2,687	2,702	3,914	6.029	2.264	3.037	1.156	1,496
Acquisition costs(net of tax)	-	-	-	-	-	-	-	-	260	15,950	2,348	(3,958)	-	(4,193
Adjustment	(1,899)	(2,095)	(932)	-	-	-	-	-	-	-	-	-	-	
	(\$575)	\$681	\$4,422	\$4,190	\$8,355	\$12,177	\$14,240	\$8.421	\$16.187	\$30,491	\$11,054	\$29,122	\$6.215	\$17,155