

## **Investor Presentation**

First Quarter Fiscal Year 2017 February 2017



## **Forward-Looking Information**



This document contains forward-looking statements. These statements are only predictions. The outcome of the events described in these forward-looking statements is subject to known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to differ materially from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. These risks and other factors include but are not limited to the factors set forth in our Annual Report on Form 10-K for the year ended September 30, 2015 and subsequent filings with the Securities and Exchange Commission. You can identify forward-looking statements by terminology such as "may," "will," "should," "could," "would," "expects," "intends," "plans," "anticipates," "believes," "estimates," "predicts," "potential," "continues" or the negative of these terms or other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or deem immaterial that may cause our actual results to differ materially from the forward-looking statements.

All forward-looking statements attributable to us or persons acting on our behalf apply only as of the date of this document and are expressly qualified in their entirety by the cautionary statements included in this document. Except as may be required by law, we undertake no obligation to publicly update or revise any forward-looking statement to reflect events or circumstances occurring after the date of this document or to reflect the occurrence of unanticipated events.

The following discussion should be read in conjunction with our consolidated financial statements and related notes and the information contained elsewhere in this document.

## Who We Are

Liquidity Services is a global solution provider in the reverse supply chain with the world's largest marketplace for business surplus.



Trusted by over 9,000 clients worldwide Experienced in over 500 asset categories and all asset conditions

The Industry Leader in the Reverse Supply Chain

Nearly **\$7 billion** in completed transactions

Proven multichannel marketing & sales strategies for

B2B and B2C

**3 million** registered buyers

1,000 employees with reach into almost 200 countries and territories

Nearly



transaction completed annually



Publicly traded company (NASDAQ: LQDT) since 2006 IPO





**OUR PURPOSE:** To intelligently capture the enduring value of surplus, benefiting our clients, our buyers, and our planet.

### CLIENTS



### For enterprises with used, idle, or excess assets and inventory:

- Expertise and intelligence that achieve high-performance results aligned to strategic goals
- Comprehensive and scalable solutions
- Superior people, processes, and systems to maximize return

### BUYERS



For organizations and consumers looking to achieve business or personal goals:

- Convenient access to wide range of assets
- Accurate, comprehensive product information and fair market prices
- Helpful, responsive customer support when it is needed

### PLANET



### For the planet's natural resources, environment, and beauty:

- Extend life of assets and inventory and increase reuse and recycling
- Prevent unnecessary waste and defer assets from landfills
- Dispose of surplus in environmentally safe manner

## **Delivering Maximum Value to Clients**

### **CLIENTS WE SERVE**



Aerospace & Defense



Automotive Manufacturing

Biopharmaceuticals



**Consumer Brands** & OEMs



Manufacturing



Industrial Manufacturing

Government

Fast-Moving

Consumer Goods

Construction Retail

Transportation

Mining & Large

### **OUR VALUE** PROPOSITION **TO CLIENTS**



### **Better Service**

Superior levels of industry and asset expertise, responsiveness, intelligence, and analytics that achieve high-performance results aligned to your strategic goals

### **Better Scale**

Complete solutions tailored to your industry's specific requirements that are comprehensive, modular, and scalable, spanning all volumes, asset categories, conditions, sales channels, and locations worldwide



### **Better Results**

Right combination of great people, best-in-class processes, and cuttingedge systems to deliver maximum return today and into the future

## Services

Liquidity Services provides organizations in every major industry with consultative surplus asset management, valuation, and sales solutions.

### Services for Surplus Capital Assets

- Program Management
- Valuation Services
- Asset Management
- Marketing & Sales
- Warehousing & Transportation Support
- Buyer Customer Support
- Compliance & Risk Mitigation

### Services for Surplus Retail Inventory

- Program Management
- Reconciliation, RTV, & RMA
- Refurbishment & Recycling
- Marketing & Sales
- Fulfillment Services
- Buyer Customer Support
- Compliance & Risk Mitigation





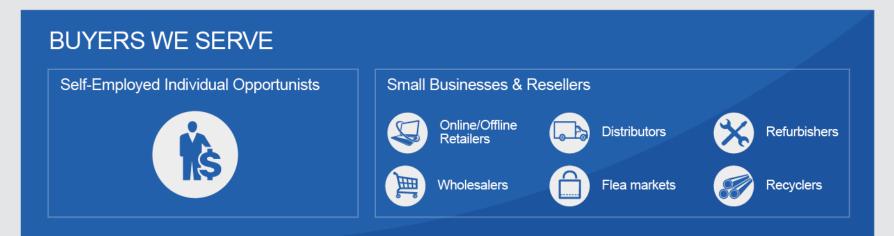
## **Client Depth Across Industries**





LIQUIDITY A Better Future for Surplus

## **Providing Superior Buyer Experiences**



OUR VALUE PROPOSITION TO BUYERS



### Superior Product Quality and Information

Large volumes and recurring flows of products; refurbishment services to enhance and ensure product quality; ability to view detailed product information, ask questions, and inspect items

### Fair Prices

Auction format ensures assets are sold for fair market value; assets available all over the world, making it easy to keep shipping costs low or pick up items



### **Excellent Customer Service**

Support every aspect of the buyer experience; 94% repeat bidder rate; rated A+ provider by the Better Business Bureau

## Your Global Partner

With locations all over the world, Liquidity Services provides you with global coverage for your reverse supply chain.

#### 6 continents 44 locations 19 countries North Las Vegas, NV **United States** South Africa\* China Germany North Wilkesboro, NC Hong Kong Munich Anaheim, CA Cape Town Oklahoma City, OK Shanghai Atlanta, GA (2) Johannesburg Ireland\* Owings Mills, MD East Brunswick, NJ Colombia\* Dublin Fontana, CA Plainfield, IN South Korea\* Bogota Fort Worth, TX Scottsdale, AZ Seoul Malaysia Frisco, TX Washington, DC Costa Rica\* Kuala Lumpur Garland, TX Heredia Spain Groveport, OH **Argentina\*** Peru\* **Barcelona** Hayward, CA **Buenos Aires Ecuador\*** Surco Houston, TX Quito United Lockbourne, OH Australia **Philippines** Montgomery, AL **Kingdom** France Muntinlupa City Victoria Nashville, TN Vanves Birmingham New Castle, DE Singapore Leeds Canada Singapore London Brampton, ON

\*Locations of committed strategic partners

## North American Reach

With 11 warehouses and fulfillment centers totaling over two million square feet and five lots totaling over 110 acres, we can meet your storage and transportation needs across North America.

#### Warehouses

Groveport, OH Lockbourne, OH Oklahoma City, OK (2) Hayward, CA Brampton, ON

#### **Fulfillment Centers**

Plainfield, IN Garland, TX Las Vegas, NV North Wilkesboro, NC

#### Lots

Atlanta Dallas/Ft Worth Delaware Indianapolis Los Angeles



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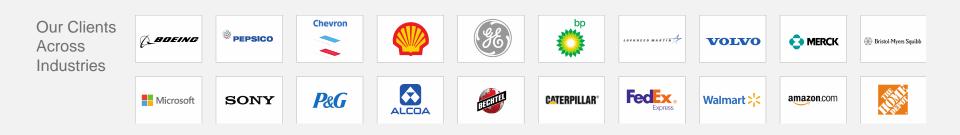
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## Market Opportunity





## \$130 Billion Total Addressable Market





# Consistent execution of growth strategy delivers long term shareholder value

## **Current Initiatives**





## LiquidityOne Transformation Initiative

LiquidityOne Transformation(LOT) is a transformation program that involves defining best practices across the company and building a modern technology platform to drive scale and growth.

LOT will consolidate multiple IT platforms into a single, modular platform that will support the entire company. The key modules are:

**Customer Management Module (CMM):** management of buyer/client leads, contacts, and customer support

**Property Management Module (PMM):** streamlined process to receive, manage, and ship assets

Finance ERP/HRIS: management of finances/payroll/employee data

**Transaction Management Module (TMM):** manages marketplace functionality – search, bid, pay, account management

## Why LiquidityOne?



Enables singular, more powerful network effect, provides our buyer base with access to all the property available across all marketplaces, and provides a common account experience for sellers



Simplify and streamline operations by enabling common playbooks and global standard operating procedures





Reduce risk by replacing the suite of legacy systems that are underpowered, fragile, and difficult to scale



Decrease the cost of our systems infrastructure and improve the functionality of our systems support

## Increased Efficiency Enables Growth

Tuck-in acquisitions to deepen and broaden our industry presence

Target opportunities for expansion include:

Enhanced AssetZone and data analytics capabilities and business model (CAG, RSCG) Self-service model to capture new segments of the commercial market

**Organic growth** 

by doing more with existing clients and adding new customers



## **IronDirect: New Marketplace Launched in Q4-FY16**

# 

is a new B2B marketplace offering construction equipment buyers a revolutionary and safe way to purchase, manage and resell the machines, attachments and parts needed to maximize uptime, productivity and working capital.

### **Leveraging Liquidity Services Core Assets**

- Demonstrates the potential of our LiquidityOne platform investments to capture new market opportunities with enhanced scale for international transactions
- Creates expansion potential for sales of new equipment in \$40 billion U.S. construction market\* and leverages our prior experience selling over 150,000 assets in the construction and mining space
- Integrates with our growing base of 3 million global buyers
- Synergistic with our investment recovery channels to maximize value across the entire ownership lifecycle by offering an efficient turnkey solution for procurement, finance, management, and disposition of these assets



\* Source Statista

## **Financial Results**





## **Financial Highlights**



### **Compelling Business Model**

- High Customer Value
- Multiple, Recurring Revenue Streams
- Large Average Transaction Values
- Diversified Product and Customer Mix
- Significant Barriers to Exit as Critical Mass Builds

### **Strong Financial Position**

- \$126.9 million of Cash
- Debt Free

## Strong Track Record of Growth\*



Multiple, Synergistic Revenue Streams

- Consignment Model
- Profit Sharing Model
- Purchase Model
- Revenue Share Model
- Service Revenue
- Buyer Premium Fees



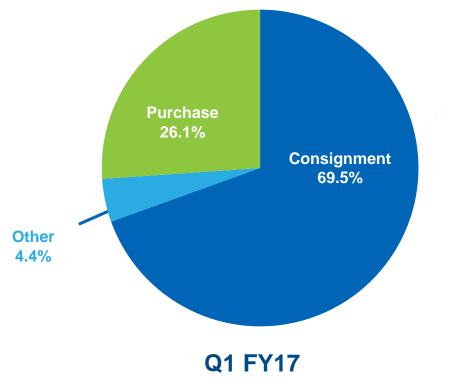






\* All numbers are in millions

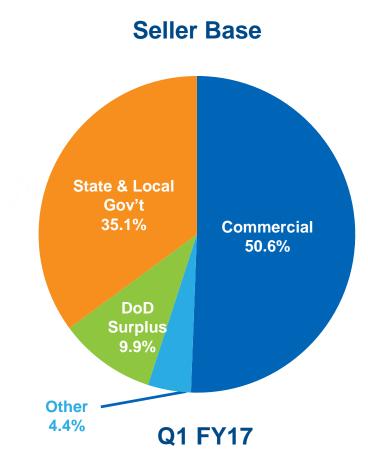
## Pricing Model



## Diversification

GMV Mix

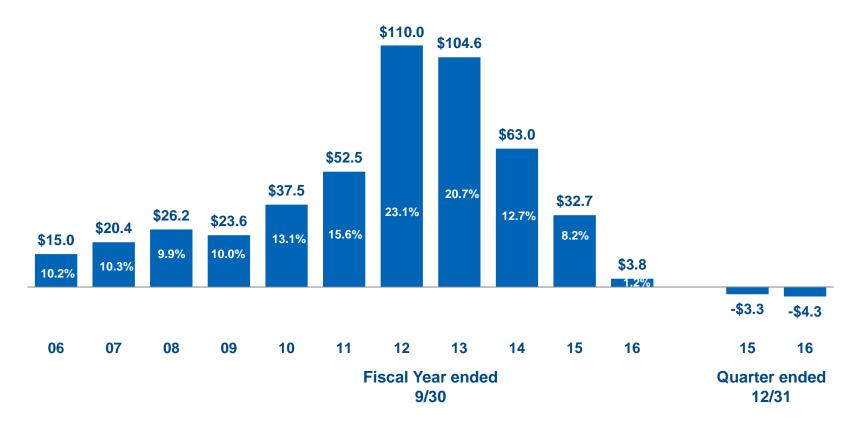




## Profitability



### Adjusted EBITDA<sup>(1)</sup>



#### Note: Percentages indicate margin based on GAAP Revenue

(1) Adjusted EBITDA shown for fiscal years 2002 – 2016 includes adjustments for stock-based compensation expense, acquisition costs including changes in earn out estimates, goodwill impairment, and business realignment expense. For the fiscal years ended September 30, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013. 2014, 2015 and 2016, Net Income was \$1.3M, \$2.8M, \$5.3M, \$4.1M, \$8.0M, \$11.0M, \$11.6M, \$5.7M, \$12.0M, \$8.5M, \$48.3M, \$41.1M, \$30.4M, (\$104.8)M, and (\$59.8)M, respectively. For the three months ended December 31, 2015 and 2016 Net Income was \$(5.2)M and \$(8.4)M, respectively.

## **Reconciliation of Financial Data**



In Thousands	Year Ended September 30,											3 months Ended	
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2015	2016
Net Income (Loss)	\$7,981	\$11,019	\$11,553	\$5,719	\$12,013	\$8,512	\$48,296	\$41,104	\$30,390	(\$104,815)	(\$59,926)	(\$5,197)	(\$8,397)
Interest & other expense (income), net	(431)	(2,176)	(1,495)	(516)	(69)	111	2,218	(704)	370	171	(1,217)	(60)	34
(Benefit) Provision for income taxes	5,295	7,460	8,546	7,961	12,194	4,419	31,652	27,551	19,657	(39,571)	27,025	(2,154)	103
Amortization of contract intangibles	813	813	813	813	813	813	7,943	7,265	7,265	1,211	-	-	-
Depreciation and amortization	727	1,302	2,083	3,116	4,124	5,519	6,223	10,109	9,330	8,024	6,502	1,672	1,429
EBITDA	\$14,385	\$18,418	\$21,500	\$17,093	\$29,075	\$19,374	\$96,332	\$85,325	\$67,012	(\$134,980)	(\$27,616)	(\$5,739)	(\$6,831)
Stock compensation expense	623	1,943	4,674	6,465	7,891	9,136	12,117	13,379	12,605	12,405	12,247	2,420	2,500
Acquisition costs and related fair value													
adjustments and impairment of goodw ill and	-	-	-	-	524	24,167	1,695	5,921	(18,384)	147,414	19,037	39	
long-lived assets													-
Business Realignment Expense (severance cost	-	-	-	-	-	-	-	-	1,780	273	-	-	-
Business Disposition Loss	-	-	-	-	-	-	-	-	-	7,963	-	-	-
Adjusted EBITDA	\$15,008	\$20,361	\$26,174	\$23,558	\$37,490	\$52,677	\$110,144	\$104,625	\$63,013	\$33,075	\$3,668	(\$3,280)	(\$4,331)



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